

TOWN OF PENETANGUISHENE - 10 YEAR CAPITAL PLAN (2023-2032)											FINAL May 10, 2023		
YR	Dept		Carry Fwd TAX	Debt	Dev Chgs	Other	Reserve	Subsidy	Taxation	W Rates	WW Rates	TOTAL	
2023	Administration	CF1004Replace Windows & Exterior Sealants (OPP&Garage)	10,000									10,000	
		CFH932Electronic Documents Records Management System 2020 DEFERRAL					45,000						45,000
		CFM1012Town Hall Masonry Repairs	8,000										8,000
		H4Computer Hardware/Software							34,000	3,000	3,000		40,000
		M1099Council Chambers IT Upgrades						26,225	43,775	10,000	10,000		90,000
		M1100Facility Key Fob System						116,000			19,000		135,000
	<b>Administration Total</b>			<b>18,000</b>				<b>187,225</b>		<b>77,775</b>	<b>32,000</b>	<b>13,000</b>	<b>328,000</b>
	Fire	CFH725Tanker Replacement						497,474					497,474
		CFM990VFF Training (from Training Centre 2020 DEFERRAL)	15,000										15,000
		H1117Firehall Rear Door Cover								10,000			10,000
		H1118Joint NS Fire Community Risk Plan								20,000			20,000
		H209Bunker Gear Replacement								100,000			100,000
	M756Paint Fire Hall Bays 2020 DEFERRAL						20,000					20,000	
	<b>Fire Total</b>			<b>15,000</b>				<b>517,474</b>		<b>130,000</b>			<b>662,474</b>
	Library	CFH792LIB Concrete/Brickwork Repairs	10,100										10,100
		CFM796LIB Replacement of Interior Back Stairs to Lower Level				179,346							179,346
		CFM895LIB lower level development - Separation of Walls				14,000							14,000
		H1101LIB Concrete Walkway Repair								5,000			5,000
		H1102LIB Repair Flat Roof over Children/Entrance Area								8,000			8,000
		H1120LIB Computer/Technology Upgrades								2,500			2,500
H792LIB Concrete/Brickwork Repairs									7,000			7,000	
H894LIB Repair & Replace 3 Flat Roofs									8,000			8,000	
M1121LIB Lower level development - Close in ceilings					15,000							15,000	
M1122LIB Lower level development - Electrical/Lighting				14,500							14,500		
M1123LIB Lower level development - Flooring				16,000							16,000		
<b>Library Total</b>			<b>10,100</b>		<b>238,846</b>				<b>30,500</b>			<b>279,446</b>	
P&D	CF1059Secondary Plan - Town Dock							6,785				6,785	
	CF901Secondary Plan - Upper Main Street	50,000										50,000	
	CFH1095Natural Heritage Study Update	10,000										10,000	
	CFH1096Downtown Business Gap Analysis	4,691										4,691	
	H1069Front Office Reconfiguration						26,000		13,000			39,000	
	H1103Housing & Green Housing CIP						10,000		25,000			35,000	
	H1104Town Dock Parking Strategy DEFERRED TO 2024 TRANSFER TO RESERVE								20,000			20,000	
	H1124Municipal Comprehensive Review - Conformity Review								35,000			35,000	
	H900OP & ZB Reviews TFR TO RESERVE								10,000			10,000	
	M1082Peel Street Re-Design								15,000			15,000	
	M1105Parks and Schools Wayfinding Signage								5,000			5,000	
<b>P&amp;D Total</b>			<b>64,691</b>				<b>36,000</b>	<b>6,785</b>	<b>123,000</b>			<b>230,476</b>	
Public Works	1106Dufferin/Burke/RobtE Intersection Engineering & Design						25,000					25,000	
	1108Huron Airport Commission - Replace Snow Blower						56,000					56,000	
	CF1098Ojibwa Landing Ecological & Health Risk Assessment				17,011		20,791					37,802	
	CF24Thompson Rd W Construction				449,247		286,269		214,723			950,239	
	CF818Expand Roads Division Garage - Wash Bay - Engineering				16,745							16,745	
	CF862Intersection Upgrades (Robert St E/Fuller)				3,115				258,334			261,449	
	CF948Thompson Rd W Engineering				7,096		2,750					9,846	
	CFH1084MC Environmental Assessment - Select Snow Disposal Site	57,323			10,116							67,438	
	CFH1097Navy Lane Drainage Improvements - Engineering	20,390										20,390	
	CFM1018Engineering Standards Update	12,549										12,549	
	H1107Preventative Maint Resurface Robert St E&W								221,525	228,475		450,000	
	H110Reconstruction of Chatham Street (Burke to Brock St)	1,040										1,040	
	H618Navy Lane Drainage Improvements - Construction Ph1 TFR TO RESERVE									235,000		235,000	
	H95Reconstruction of Harriet St (Edward to Jeffery)				30,000				383,036	242,000		655,036	
	H972Replace #44 Sidewalk Plow							320,000				320,000	
	M1109Corporate-Wide Work Order System							120,000				120,000	
M1110GPS Unit Acquisition									7,250		7,250		
M1111Road & Sidewalk Condition Assessment									35,000		35,000		
<b>Public Works Total</b>			<b>91,302</b>		<b>533,330</b>		<b>830,810</b>	<b>1,077,618</b>	<b>747,725</b>			<b>3,280,785</b>	

YR	Dept		Carry Fwd TAX	Debt	Dev Chgs	Other	Reserve	Subsidy	Taxation	W Rates	WW Rates	TOTAL	
2023	PW Wastewater	CF110Reconstruction of Chatham Street (Beck Boulevard to Burke St)									185,416	185,416	
		CFM1018Engineering Standards Update									3,028	3,028	
		H1094Tertiary Filter Rebuild (No.2) - STP Fox									50,000	50,000	
		H1112PLC Replacement Beck Sewage Stn									50,000	50,000	
		H1113Rebuild Turbine Pump Main STP									31,000	31,000	
		H1114Replace Diesel Storage Tank & Exhaust Pipes Main STP							60,000			35,000	95,000
		H1115SCAA Network Revitalization, Replacement Switches										46,000	46,000
		H95Reconstruction of Harriet St (Edward to Jeffery)				35,000				140,000			175,000
		M1022RAS Pump #1 Replacement - Main STP										21,000	21,000
		M1116Waste Activated Sludge Pump Replacement - Main STP										21,000	21,000
<b>PW Wastewater Total</b>					<b>35,000</b>			<b>200,000</b>			<b>442,444</b>	<b>677,444</b>	
PW Water	CF999Payette Water Supply EA									32,647		32,647	
	CFH110Reconstruction of Chatham Street (Burke to Brock St)									624		624	
	CFM1018Engineering Standards Update									1,741		1,741	
	H107Well Maintenance - Payette #2									45,000		45,000	
	H1117Payette PLC Replace Obsolete Equip									90,000		90,000	
	H903Legislated Reservoir Tank Inspections									20,000		20,000	
	H95Reconstruction of Harriet St (Edward to Jeffery)				35,000					140,000		175,000	
	M1110GPS Unit Acquisition									7,250		7,250	
<b>PW Water Total</b>					<b>35,000</b>					<b>337,262</b>	<b>372,262</b>		
RCS	CF1001ARENA dry sprinkler partial replacement		25,000									25,000	
	CF1008WHARF/TIC Siding & Windows Replaced						39,000					39,000	
	CF931RCS Town Gateway Reconstruction		263,494				73,580	262,913				599,987	
	CF959PARKS Martin Valley Park Eng & Design				47,375							47,375	
	CFL922TRAILS Signed Bike Routes (Church/Sandy Bay/Cambridge/Poyntz area)		26,000									26,000	
	CFM1020RCS Curling Club Roof Repairs		20,000									20,000	
	CFM921PARKS Memorial Tennis Court Reconstruction		24,536									24,536	
	H1119MUS Fence Replacement								15,000			15,000	
	H1120MUS Finishing for Dry Sprinkler System						5,000					5,000	
	H1121MUS Urgent R&M (Window/Roof)								18,000			18,000	
	H1122TRAILS Overhead Bridge Rd Drainage Improvements								18,000			18,000	
	H1132TRAILS Trans Canada Trail Asphalt Maintenance								30,000	30,000		60,000	
	M1025RCS Curling Club Masonry and Lintel Repairs									20,000		20,000	
	M1123TRAILS Trans Can Trail Install French Drain (Therrien to Overhead) TFR TO RESERVE									30,000		30,000	
	M1130RCS Arena Rehabilitation/Reconstruction TRANSFER TO RESERVE									80,000		80,000	
M7RCS Curling Club Mfce									5,000		5,000		
M923MUS Train Display Building Maintenance									10,000		10,000		
M965PARKS Martin Valley Park Development Phase 1				369,000			141,000	150,000				660,000	
<b>RCS Total</b>			<b>359,030</b>		<b>416,375</b>		<b>258,580</b>	<b>442,913</b>	<b>226,000</b>			<b>1,702,898</b>	
<b>2023 Total</b>			<b>558,123</b>		<b>1,258,551</b>		<b>1,830,089</b>	<b>1,727,315</b>	<b>1,335,000</b>	<b>369,262</b>	<b>455,444</b>	<b>7,533,785</b>	
2024	Administration	H4Computer Hardware/Software					21,000		13,000	3,000	3,000	40,000	
		H977Development Charges Study							35,000			35,000	
		L1029Town Hall Standpipe Repair/Replacement								10,000		10,000	
	<b>Administration Total</b>							<b>21,000</b>	<b>58,000</b>	<b>3,000</b>	<b>3,000</b>	<b>85,000</b>	
	Fire	H1064Replace Support Vehicle C-2								65,000			65,000
		H902Ice Water Equipment Replacement								25,000			25,000
		L909Firehall Carpet/Flooring Replacement								25,000			25,000
		LFire Equipment Replacement TFR TO RESERVE								55,000			55,000
	<b>Fire Total</b>									<b>170,000</b>			<b>170,000</b>
	Library	H792LIB Concrete/Brickwork Repairs								7,000			7,000
HLIB caulking around remainder of exterior windows and Doors									4,000			4,000	
HLIB Heat Generating System Repair/Replace									5,000			5,000	
HLIB Repair and seal front parking lot									5,000			5,000	
LLIB Lower Level Development - Water Softener System for New building section					10,000							10,000	
MLIB Interior Doors Replace									7,000			7,000	
<b>Library Total</b>					<b>10,000</b>				<b>28,000</b>			<b>38,000</b>	
P&D	HTown Dock Environmental Impact Study (EIS)								20,000			20,000	

YR	Dept		Carry Fwd TAX	Debt	Dev Chgs	Other	Reserve	Subsidy	Taxation	W Rates	WW Rates	TOTAL	
2024	P&D	M1135Business Service Map							8,000			8,000	
		M1136Bluefields Study DEFERRED from 2021					15,000					15,000	
		M900OP & ZB Reviews TRANSFER TO RESERVE								10,000			10,000
		MPedestrian Strategy								10,000			10,000
	<b>P&amp;D Total</b>							<b>15,000</b>		<b>48,000</b>			<b>63,000</b>
	Public Works	H1091Excavator Purchase				190,000							190,000
		H618Navy Lane Drainage Improvements - Construction Ph1						415,500		569,500			985,000
		H84Construction - Expansion of Roads Division Garage & Wash bay			700,000				500,000				1,200,000
		H862Intersection Upgrades (Robert St E/Fuller)				160,000			360,500	279,500			800,000
		H95Reconstruction of Harriet St (Edward to Jeffery)				9,000				36,000			45,000
	<b>Public Works Total</b>				<b>700,000</b>	<b>359,000</b>		<b>415,500</b>	<b>860,500</b>	<b>885,000</b>			<b>3,220,000</b>
	PW Wastewater	H95Reconstruction of Harriet St (Edward to Jeffery)				3,750						15,000	18,750
		HPLC Replacement Jennings Sewage Stn										50,000	50,000
		HPLC Replacement Navy Lane Sewage Stn										50,000	50,000
		HPLC Replacement Robt StW Sewage Stn										50,000	50,000
		M1023Ultrasonic Flow Meter Replacement - Fox Street STP										7,500	7,500
		M1087RAS Pump #2 Replacement - STP Main										21,000	21,000
		M1089Sampler - STP Fox										11,500	11,500
		M1137Sampler - STP Main										12,000	12,000
	MInstall Flowmeters Navy Lane & Beck										40,000	40,000	
	<b>PW Wastewater Total</b>					<b>3,750</b>						<b>257,000</b>	<b>260,750</b>
	PW Water	H95Reconstruction of Harriet St (Edward to Jeffery)				3,750					15,000		18,750
		HCentennial PLC Replace Obsolete Equip									53,300		53,300
HLepage PLC Replace Obsolete Equip										65,000		65,000	
<b>PW Water Total</b>					<b>3,750</b>					<b>133,300</b>		<b>137,050</b>	
RCS	H1034ARENA & Curling Club Structural Assessments								14,000			14,000	
	H967WHARF Structural Assessment						14,000					14,000	
	M1033RCS Recreation Master Plan update				40,000							40,000	
	M1138RCS Arena Rehabilitation/Reconstruction TRANSFER TO RESERVE								83,000			83,000	
	M7RCS Curling Club Mtce								10,000			10,000	
	M926MUS Replace two furnaces								20,000			20,000	
	M966PARKS Martin Valley Park Bike Track Phase 2				125,000	75,000			-			200,000	
	MMUS Replace 2 hot water tanks								10,000			10,000	
MTRAILS Trans Can Trail Install French Drain (Therrien to Overhead)							30,000	21,000	9,000		60,000		
<b>RCS Total</b>					<b>165,000</b>	<b>75,000</b>	<b>44,000</b>	<b>21,000</b>	<b>146,000</b>			<b>451,000</b>	
<b>2024 Total</b>				<b>700,000</b>	<b>541,500</b>	<b>75,000</b>	<b>495,500</b>	<b>881,500</b>	<b>1,335,000</b>	<b>136,300</b>	<b>260,000</b>	<b>4,424,800</b>	
2025	Administration	4Computer Hardware/Software							45,000	5,000	5,000	55,000	
		720Replace Carpet in Town Hall							45,000			45,000	
	<b>Administration Total</b>								<b>90,000</b>	<b>5,000</b>	<b>5,000</b>	<b>100,000</b>	
	Fire	887Helmets and Boots Replacement								34,500			34,500
		LFire Equipment Replacement TFR TO RESERVE								55,000			55,000
		LFire Vehicle Replacement TFR TO RESERVE								75,000			75,000
	<b>Fire Total</b>									<b>164,500</b>			<b>164,500</b>
	Library	792LIB Concrete/Brickwork Repairs								7,000			7,000
		792LIB Replace Main Floor Flooring								20,000			20,000
	<b>Library Total</b>									<b>27,000</b>			<b>27,000</b>
	P&D	1139Visitor Guide								5,000			5,000
		895Secondary Plan - Ojibwa Landing								25,000			25,000
		900OP & ZB Reviews TFR TO RESERVE								10,000			10,000
		HTown Dock Marine Archaeological Study								25,000			25,000
		MTown Dock Communications & Branding								15,000			15,000
<b>P&amp;D Total</b>									<b>80,000</b>			<b>80,000</b>	
Public Works	775Rubber Tire Loader (80)						300,000					300,000	
	780Replacement of Backhoe						185,000					185,000	
	910Tandem Snow Plow (#58)						30,000		270,000			300,000	
	968Reshingle & Repair PW Sand Dome Roof						215,500		84,500			300,000	
<b>Public Works Total</b>							<b>730,500</b>		<b>354,500</b>			<b>1,085,000</b>	

YR	Dept		Carry Fwd TAX	Debt	Dev Chgs	Other	Reserve	Subsidy	Taxation	W Rates	WW Rates	TOTAL	
2025	PW Wastewater	1097RAS Magnetic Meter Replacements									20,000	20,000	
		1140Engineering - Fox STP Grit & Filtration System									200,000	200,000	
		1141Engineering - Fox STP Grit & Filtration System				50,000							50,000
	<b>PW Wastewater Total</b>					<b>50,000</b>						<b>220,000</b>	<b>270,000</b>
	PW Water	Robert St E PLC Replace Obsolete Equip									55,000		55,000
		Robert St W PLC Replace Obsolete Equip									55,000		55,000
	<b>PW Water Total</b>										<b>110,000</b>		<b>110,000</b>
	RCS	1027ARENA BOH window & exterior sealant replacement								19,000			19,000
		1028WHARF Reconstruct Concrete & North Wharf TRANSFER TO RESERVE								100,000			100,000
		1101PARKS McGuire Park LED Lighting								30,000			30,000
		1142RCS Arena Rehabilitation/Reconstruction TRANSFER TO RESERVE								105,000			105,000
		7RCS Curling Club Mtce								10,000			10,000
		920ARENA Air Make Up Replacement								100,000			100,000
		922TRAILS Development/Maintenance								30,000			30,000
		935PARKS Huronia Park accessibility upgrades & pavillion								200,000			200,000
		939ARENA Condenser and Tank Replacement								100,000			100,000
		942PARKS Charles Scott Playground Replacement								125,000			125,000
		970PARKS Replace Riding Lawn Mower								45,000			45,000
	MUS Resurface Pathways								18,000			18,000	
	<b>RCS Total</b>									<b>882,000</b>			<b>882,000</b>
<b>2025 Total</b>					<b>50,000</b>		<b>730,500</b>		<b>1,598,000</b>	<b>115,000</b>	<b>225,000</b>	<b>2,718,500</b>	
2026	Administration	1039Town Hall & OPP Interior Painting							15,000			15,000	
		1040Town Hall Masonary Maintenance							15,000			15,000	
		4Computer Hardware/Software								34,000	3,000	3,000	40,000
	<b>Administration Total</b>									<b>64,000</b>	<b>3,000</b>	<b>3,000</b>	<b>70,000</b>
	Fire	1049Replace Pumper 1						675,000		75,000			750,000
		903Pager Replacement								25,000			25,000
		LFire Equipment Replacement TFR TO RESERVE								55,000			55,000
	<b>Fire Total</b>							<b>675,000</b>		<b>155,000</b>			<b>830,000</b>
	Library	792LIB Concrete/Brickwork Repairs							7,000			7,000	
	<b>Library Total</b>									<b>7,000</b>			<b>7,000</b>
	P&D	911OP Review						65,000		10,000			75,000
		HTown Dock Public Open Space Designs								75,000			75,000
		MTown Dock Wayfinding Signage								15,000			15,000
	<b>P&amp;D Total</b>							<b>65,000</b>		<b>100,000</b>			<b>165,000</b>
	Public Works	1096Hydro Excavator - 1 Year Lease								45,000			45,000
		1143Asphalt Resurfacing of Brunelle Sideroad								91,553			91,553
		1144Asphalt Resurfacing of Brunelle Sideroad									208,447		208,447
		1145Road & Sidewalk Condition Assessment								75,000			75,000
		1146Transit Bus Engine & Transmission Refurbishment								75,000			75,000
		623Triaxle Dump Truck (Truck # 69) - Roads						100,000		110,000			210,000
908Single Axle Snow Plow (#42)							270,000					270,000	
963PW Garage Hoist									15,000			15,000	
964Replacement of stairs in front of 20 Robert St W									75,000			75,000	
98Reconstruction and Extension of Lucy St												1,655,932	
<b>Public Works Total</b>					<b>326,791</b>		<b>370,000</b>	<b>1,306,661</b>	<b>509,033</b>			<b>2,720,932</b>	
PW Wastewater	1096Hydro Excavator - 1 Year Lease										22,500	22,500	
	1098VFD Replacements - STP Main (Raw Screw Pumps)										30,000	30,000	
	1100EQ Pump Replacement										65,000	65,000	
	98Reconstruction and Extension of Lucy St						125,000				123,000	248,000	
	Lining 1972 Blower Discharge Air Pipe										100,000	100,000	
<b>PW Wastewater Total</b>					<b>125,000</b>						<b>340,500</b>	<b>465,500</b>	
PW Water	1096Hydro Excavator - 1 Year Lease									22,500		22,500	
	98Reconstruction and Extension of Lucy St									123,000		123,000	
<b>PW Water Total</b>										<b>145,500</b>		<b>145,500</b>	
RCS	1028WHARF Reconstruct Concrete & North Wharf TRANSFER TO RESERVE								100,000			100,000	
	1042RCS Curling Club- Recoating of structural steel								60,000			60,000	
	1147RCS Arena Rehabilitation/Reconstruction TRANSFER TO RESERVE								105,000			105,000	

YR	Dept		Carry Fwd TAX	Debt	Dev Chgs	Other	Reserve	Subsidy	Taxation	W Rates	WW Rates	TOTAL	
2026	RCS	676WHARF Concrete Repairs to Launch Ramp					20,000					20,000	
		7RCS Curling Club Mtce							10,000			10,000	
		922TRAILS Development/Maintenance							30,000			30,000	
		930MUS replace air conditioners							10,000			10,000	
		971PARKS Replace John Deere Tractor							90,000			90,000	
		973ARENA Steel Structure Maintenance							40,000			40,000	
		MUS Flooring replacement							30,000			30,000	
		PARKS Playground Replacement TRANSFER TO RESERVE							25,000			25,000	
<b>RCS Total</b>							<b>20,000</b>		<b>500,000</b>			<b>520,000</b>	
<b>2026 Total</b>					<b>451,791</b>		<b>1,130,000</b>	<b>1,515,108</b>	<b>1,335,033</b>	<b>148,500</b>	<b>343,500</b>	<b>4,923,932</b>	
2027	Administration	1044Town Hall & OPP Roof Replacement							125,000			125,000	
		1045Town Hall Annunciator Panel Replacement							32,000			32,000	
		4Computer Hardware/Software							34,000	3,000	3,000	40,000	
	<b>Administration Total</b>								<b>191,000</b>	<b>3,000</b>	<b>3,000</b>	<b>197,000</b>	
	Fire	888Thermal Cameras								25,000			25,000
		889Defibrillators								11,000			11,000
		907Gloves & Hoods Replacement								17,500			17,500
		LFire Equipment Replacement TFR TO RESERVE								55,000			55,000
	<b>Fire Total</b>									<b>108,500</b>			<b>108,500</b>
	Library	792LIB Concrete/Brickwork Repairs							7,000			7,000	
	<b>Library Total</b>									<b>7,000</b>			<b>7,000</b>
	P&D	912ZB Review					40,000		10,000			50,000	
	<b>P&amp;D Total</b>						<b>40,000</b>		<b>10,000</b>			<b>50,000</b>	
	Public Works	102Reconstruction of Peel St (Robert St E to Brock St)				83,000		93,500	505,036	238,500			920,036
		1083Asphalt Roller Purchase								25,000			25,000
		1085Stormwater Management Facility Maintenance								100,000			100,000
		1086Street Name Sign Replacements								20,000			20,000
		1099Hydro Excavator Purchase				237,500							237,500
		1148Drainage Improvements within Drainage Easement between 16/18 Bridle						50,000					50,000
		750Engineering - Poyntz St (Owen to Benson)				10,000				50,000			60,000
		905Improvements to the Splash Pad Parking Area								40,000			40,000
		907Champlain Culvert Relining								100,000			100,000
98Reconstruction and Extension of Lucy St					40,500				109,500			150,000	
<b>Public Works Total</b>					<b>371,000</b>		<b>143,500</b>	<b>505,036</b>	<b>683,000</b>			<b>1,702,536</b>	
PW Wastewater	102Reconstruction of Peel St (Robert St E to Brock St)				50,000						200,000	250,000	
	1099Hydro Excavator Purchase				120,000							120,000	
	750Engineering - Poyntz St (Owen to Benson)				6,000					24,000		30,000	
	98Reconstruction and Extension of Lucy St				15,000					36,500		51,500	
	SCADA System Replacement									100,000		100,000	
<b>PW Wastewater Total</b>					<b>191,000</b>						<b>360,500</b>	<b>551,500</b>	
PW Water	102Reconstruction of Peel St (Robert St E to Brock St)				50,000					200,000		250,000	
	1090SCADA Upgrades								70,000			70,000	
	1099Hydro Excavator Purchase				120,000							120,000	
	1105Utility Line Locator Purchase								15,000			15,000	
	1106Water Tower Cleaning								15,000			15,000	
	1107Well Maintenance - Payette #3								45,000			45,000	
	750Engineering - Poyntz St (Owen to Benson)				6,000				24,000			30,000	
	908Payette Booster Pump #1								90,000			90,000	
	910Legislated Reservoir Tank Inspections								20,000			20,000	
	912Lepage Generator & Transfer Switch								200,000			200,000	
98Reconstruction and Extension of Lucy St				140,000				36,500			176,500		
<b>PW Water Total</b>					<b>316,000</b>					<b>715,500</b>		<b>1,031,500</b>	
RCS	1028WHARF Reconstruct Concrete & North Wharf TRANSFER TO RESERVE								100,000			100,000	
	1046RCS Curling Club Metal Siding Repairs								10,000			10,000	
	1149PARKS Rotary Champlain Wendat Park Pavilion								100,000			100,000	
	1150RCS Arena Rehabilitation/Reconstruction TRANSFER TO RESERVE								100,000			100,000	
	7RCS Curling Club Mtce								10,000			10,000	
922TRAILS Development/Maintenance								30,000			30,000		

YR	Dept		Carry Fwd TAX	Debt	Dev Chgs	Other	Reserve	Subsidy	Taxation	W Rates	WW Rates	TOTAL	
2027	RCS	MUS Parking Repaving							75,000			75,000	
		PARKS Playground Replacement TRANSFER TO RESERVE							25,000			25,000	
	<b>RCS Total</b>								<b>450,000</b>			<b>450,000</b>	
<b>2027 Total</b>					<b>878,000</b>		<b>183,500</b>	<b>505,036</b>	<b>1,449,500</b>	<b>718,500</b>	<b>363,500</b>	<b>4,098,036</b>	
2028	Administration	1048Town Hall Replacement of Plumbing Fixtures							11,000			11,000	
		4Computer Hardware/Software							45,000	5,000	5,000	55,000	
	<b>Administration Total</b>								<b>56,000</b>	<b>5,000</b>	<b>5,000</b>	<b>66,000</b>	
	Fire	209Bunker Gear Replacement						100,000					100,000
		902Ice Water Equipment Replacement								25,000			25,000
		LFire Equipment Replacement TFR TO RESERVE								55,000			55,000
		Master Fire Plan Update								60,000			60,000
	<b>Fire Total</b>						<b>100,000</b>		<b>140,000</b>			<b>240,000</b>	
	Library	792LIB Concrete/Brickwork Repairs							7,000			7,000	
	<b>Library Total</b>								<b>7,000</b>			<b>7,000</b>	
	P&D	900OP & ZB Reviews TFR TO RESERVE							10,000			10,000	
	<b>P&amp;D Total</b>								<b>10,000</b>			<b>10,000</b>	
	Public Works	102Reconstruction of Peel St (Robert St E to Brock St)				24,000				96,000			120,000
		105Engineering - Fox St. (Sheridan to Broad) - PW				40,000				160,000			200,000
		777Reconstruction of Water St (Scott St to Owen St)				180,000				720,000			900,000
		974Replace #51 one ton dump truck						100,000					100,000
		Road & Sidewalk Condition Assessment								35,000			35,000
	<b>Public Works Total</b>				<b>244,000</b>		<b>100,000</b>		<b>1,011,000</b>				<b>1,355,000</b>
	PW Wastewater	102Reconstruction of Peel St (Robert St E to Brock St)				10,000						40,000	50,000
		105Engineering - Fox St. (Sheridan to Broad) - PW				20,000						80,000	100,000
		777Reconstruction of Water St (Scott St to Owen St)				45,000						180,000	225,000
	<b>PW Wastewater Total</b>				<b>75,000</b>							<b>300,000</b>	<b>375,000</b>
PW Water	102Reconstruction of Peel St (Robert St E to Brock St)				10,000					40,000		50,000	
	105Engineering - Fox St. (Sheridan to Broad) - PW				20,000					80,000		100,000	
	1152Well Maintenance - Lepage #1 & Lepage #2									25,000		25,000	
	777Reconstruction of Water St (Scott St to Owen St)				45,000					180,000		225,000	
<b>PW Water Total</b>				<b>75,000</b>					<b>325,000</b>			<b>400,000</b>	
RCS	1028WHARF Reconstruct Concrete & North Wharf TRANSFER TO RESERVE								100,000			100,000	
	1051RCS Cycling Strategy Update								55,000			55,000	
	1150RCS Arena Rehabilitation/Reconstruction TRANSFER TO RESERVE								100,000			100,000	
	7RCS Curling Club Mtce								10,000			10,000	
	922TRAILS Development/Maintenance								30,000			30,000	
	MUS Replace Heating Unit in Replica Firehall								10,000			10,000	
	PARKS Playground Replacement TRANSFER TO RESERVE								25,000			25,000	
<b>RCS Total</b>								<b>330,000</b>				<b>330,000</b>	
<b>2028 Total</b>					<b>394,000</b>		<b>200,000</b>	<b>1,554,000</b>	<b>330,000</b>	<b>305,000</b>	<b>2,783,000</b>		
2029	Administration	4Computer Hardware/Software							34,000	3,000	3,000	40,000	
		983Development Charges Study										-	
	<b>Administration Total</b>								<b>34,000</b>	<b>3,000</b>	<b>3,000</b>	<b>40,000</b>	
	Fire	1062Support Vehicle C-3 Replacement								60,000			60,000
		1063Mobile Radio Replacement								50,000			50,000
		LFire Equipment Replacement TFR TO RESERVE								55,000			55,000
	<b>Fire Total</b>								<b>165,000</b>			<b>165,000</b>	
	Library	792LIB Concrete/Brickwork Repairs							7,000			7,000	
	<b>Library Total</b>								<b>7,000</b>			<b>7,000</b>	
	P&D	900OP & ZB Reviews TFR TO RESERVE							10,000			10,000	
	<b>P&amp;D Total</b>								<b>10,000</b>			<b>10,000</b>	
	Public Works	1154Drainage Ditch Maintenance								100,000			100,000
		1155Guiderail replacements & installations								100,000			100,000
		1156Uninterruptable Power Supply for Main & Thompsons Intersection								40,000			40,000
		777Reconstruction of Water St (Scott St to Owen St)				10,000				40,000			50,000
778Reconstruction of Poyntz St (Owen St to Benson St) TFR TO RESERVE									200,000			200,000	
779Reconstruction of Fox St (Sheridan St to Broad St) TFR TO RESERVE									250,000			250,000	
907Champlain Culvert Relining								40,000			40,000		

YR	Dept		Carry Fwd TAX	Debt	Dev Chgs	Other	Reserve	Subsidy	Taxation	W Rates	WW Rates	TOTAL	
2029	Public Works	986Replace #52 one ton dump truck					100,000					100,000	
	<b>Public Works Total</b>				10,000		100,000		770,000			880,000	
	PW Wastewater	1102Replace Filter Air Lifts										40,000	40,000
		1108Replace Standby Activated Sludge Pump - STP Main										17,000	17,000
		1157Water & Wastewater Rate Study										20,000	20,000
		777Reconstruction of Water St (Scott St to Owen St)				5,000						20,000	25,000
	<b>PW Wastewater Total</b>					5,000						97,000	102,000
	PW Water	1158Water & Wastewater Rate Study									20,000		20,000
		1159Well Maintenance - Payette #1									50,000		50,000
		777Reconstruction of Water St (Scott St to Owen St)				5,000					20,000		25,000
	<b>PW Water Total</b>					5,000					90,000		95,000
	RCS	1028WHARF Reconstruct Concrete & North Wharf TRANSFER TO RESERVE								100,000			100,000
		1050RCS Curling Club Parking Lot Re-Asphalt								220,000			220,000
		1055ARENA & Curling Club Structural Assessments								15,000			15,000
1150RCS Arena Rehabilitation/Reconstruction TRANSFER TO RESERVE									100,000			100,000	
7RCS Curling Club Mtce									10,000			10,000	
922TRAILS Development/Maintenance									30,000			30,000	
975WHARF Visual Structural Assessment							15,000					15,000	
PARKS Playground Replacement TRANSFER TO RESERVE									25,000			25,000	
<b>RCS Total</b>							15,000		500,000			515,000	
<b>2029 Total</b>					20,000		115,000		1,486,000	93,000	100,000	1,814,000	
2030	Administration	1057OPP Flooring Replacement										5,000	
		1058Town Hall Asphalt Replacement										190,000	
		4Computer Hardware/Software									34,000	3,000	3,000
	<b>Administration Total</b>									229,000	3,000	3,000	235,000
	Fire	LFire Equipment Replacement TFR TO RESERVE								55,000			55,000
	<b>Fire Total</b>									55,000			55,000
	Library	792LIB Concrete/Brickwork Repairs								7,000			7,000
	<b>Library Total</b>									7,000			7,000
	P&D	900OP & ZB Reviews TFR TO RESERVE								20,000			20,000
	<b>P&amp;D Total</b>									20,000			20,000
	Public Works	779Reconstruction of Fox St (Sheridan St to Broad St)			786,000	391,239		400,000	1,515,108	454,000			3,546,347
	<b>Public Works Total</b>				786,000	391,239		400,000	1,515,108	454,000			3,546,347
	PW Wastewater	779Reconstruction of Fox St (Sheridan St to Broad St)				120,097						479,903	600,000
	<b>PW Wastewater Total</b>					120,097						479,903	600,000
PW Water	1091Well Maintenance - Payette #2									45,000		45,000	
	1114Chlorine Analyzers Replacement									30,000		30,000	
	779Reconstruction of Fox St (Sheridan St to Broad St)				120,000					480,000		600,000	
<b>PW Water Total</b>					120,000					555,000		675,000	
RCS	1028WHARF Reconstruct Concrete & North Wharf TRANSFER TO RESERVE								100,000			100,000	
	1092ARENA Ice Resurfacer Replacement								90,000			90,000	
	1093WHARF Dock Replacement						600,000		400,000			1,000,000	
	1150RCS Arena Rehabilitation/Reconstruction TRANSFER TO RESERVE								100,000			100,000	
	7RCS Curling Club Mtce								10,000			10,000	
	922TRAILS Development/Maintenance								30,000			30,000	
PARKS Playground Replacement TRANSFER TO RESERVE								25,000			25,000		
<b>RCS Total</b>							600,000		755,000			1,355,000	
<b>2030 Total</b>				786,000	631,336		1,000,000	1,515,108	1,520,000	558,000	482,903	6,493,347	
2031	Administration	4Computer Hardware/Software							45,000	5,000	5,000	55,000	
	<b>Administration Total</b>								45,000	5,000	5,000	55,000	
	Fire	1116SCBA Replacement						320,000					320,000
		LFire Equipment Replacement TFR TO RESERVE								55,000			55,000
	<b>Fire Total</b>							320,000		55,000			375,000
	Library	792LIB Concrete/Brickwork Repairs							7,000			7,000	
	<b>Library Total</b>									7,000			7,000
	P&D	900OP & ZB Reviews TFR TO RESERVE							10,000			10,000	
<b>P&amp;D Total</b>									10,000			10,000	
Public Works	1160Engineering - Robert St E (Fuller to Main)								240,000			240,000	

YR	Dept		Carry Fwd TAX	Debt	Dev Chgs	Other	Reserve	Subsidy	Taxation	W Rates	WW Rates	TOTAL	
2031	Public Works	1161Engineering - Robert St E (Fuller to Main)			60,000							60,000	
		779Reconstruction of Fox St (Sheridan St to Broad St)			391,239		220,375	801,625	618,000			2,031,239	
	<b>Public Works Total</b>				<b>451,239</b>		<b>220,375</b>	<b>801,625</b>	<b>858,000</b>			<b>2,331,239</b>	
PW Wastewater		1162Engineering Robert St E (Fuller to Main)									120,000	120,000	
		1163Engineering Robert St E (Fuller to Main)			30,000							30,000	
		1164Reconstruction of Fox St (Sheridan to Broad)										479,903	479,903
		779Reconstruction of Fox St (Sheridan to Broad)				120,097							120,097
	<b>PW Wastewater Total</b>				<b>150,097</b>						<b>599,903</b>	<b>750,000</b>	
PW Water		1165Engineering - Trunk line replacement (Payette to Fox)								125,000		125,000	
		1166Engineering Robert St E (Fuller to Main)								120,000		120,000	
		1167Engineering Robert St E (Fuller to Main)				30,000						30,000	
		779Reconstruction of Fox St (Sheridan St to Broad St)				120,000					480,000		600,000
	<b>PW Water Total</b>				<b>150,000</b>					<b>725,000</b>	<b>875,000</b>		
RCS		1028WHARF Reconstruct Concrete & North Wharf TRANSFER TO RESERVE							100,000			100,000	
		1150RCS Arena Rehabilitation/Reconstruction TRANSFER TO RESERVE							100,000			100,000	
		7RCS Curling Club Mtce							10,000			10,000	
		922TRAILS Development/Maintenance							30,000			30,000	
		MUS Replace Siding (North & West sides)							35,000			35,000	
		PARKS Playground Replacement TRANSFER TO RESERVE							25,000			25,000	
	<b>RCS Total</b>							<b>300,000</b>			<b>300,000</b>		
<b>2031 Total</b>					<b>751,336</b>		<b>540,375</b>	<b>801,625</b>	<b>1,275,000</b>	<b>730,000</b>	<b>604,903</b>	<b>4,703,239</b>	
2032	Fire	LFire Equipment Replacement TFR TO RESERVE							55,000			55,000	
		<b>Fire Total</b>							<b>55,000</b>			<b>55,000</b>	
Library		792LIB Concrete/Brickwork Repairs							7,000			7,000	
		<b>Library Total</b>							<b>7,000</b>			<b>7,000</b>	
P&D		900OP & ZB Reviews TFR TO RESERVE							10,000			10,000	
		<b>P&amp;D Total</b>							<b>10,000</b>			<b>10,000</b>	
Public Works		1013Concrete Gutter Installation - Robert Street West							85,000			85,000	
		1085Stormwater Management Facility Maintenance							50,000			50,000	
		109Reconstruction of Anne Street (Edward Street to Jeffery Street)			28,000			505,036	110,000			643,036	
		1170Replace Sidewalk Machine with attachments #77					350,000					350,000	
		1171Stormwater Management Facility Maintenance							50,000			50,000	
		907Champlain Culvert Relining							100,000			100,000	
		913Replace Loader Mounted Snowblower Attachment							170,000			170,000	
		985Replace Wood Chipper						80,000				80,000	
		988Replace Tandem Sander #76						170,000		100,000		270,000	
		M1168Road & Sidewalk Condition Assessment								75,000		75,000	
			<b>Public Works Total</b>			<b>28,000</b>		<b>600,000</b>	<b>505,036</b>	<b>740,000</b>			<b>1,873,036</b>
PW Wastewater		109Reconstruction of Anne Street (Edward Street to Jeffery Street)			25,000						100,000	125,000	
		1103SCADA Computer Replacement & Software Upgrades - STP Main									120,000	120,000	
		1104Sludge Storage Tanks Concrete Walls Protective Coating - STP Main									100,000	100,000	
		M1092Beck SPS Upgrades									75,000	75,000	
		M1093Purchase Spare Actuating Valve - STP Main									10,000	10,000	
		M817Replace Column Pump - Robt St W Sanitary Pump Station									20,000	20,000	
	<b>PW Wastewater Total</b>			<b>25,000</b>						<b>425,000</b>	<b>450,000</b>		
PW Water		109Reconstruction of Anne Street (Edward Street to Jeffery Street)			30,000					150,000		180,000	
		SCADA Upgrades								70,000		70,000	
	<b>PW Water Total</b>			<b>30,000</b>					<b>220,000</b>		<b>250,000</b>		
RCS		1028WHARF Reconstruct Concrete & North Wharf TRANSFER TO RESERVE							100,000			100,000	
		1150RCS Arena Rehabilitation/Reconstruction TRANSFER TO RESERVE							100,000			100,000	
		7RCS Curling Club Mtce							10,000			10,000	
		922TRAILS Development/Maintenance							30,000			30,000	
		PARKS Playground Replacement TRANSFER TO RESERVE							25,000			25,000	
	<b>RCS Total</b>							<b>265,000</b>			<b>265,000</b>		
<b>2032 Total</b>					<b>83,000</b>		<b>600,000</b>	<b>505,036</b>	<b>1,077,000</b>	<b>220,000</b>	<b>425,000</b>	<b>2,910,036</b>	
<b>TOTAL</b>			<b>558,123</b>	<b>1,486,000</b>	<b>5,059,514</b>	<b>75,000</b>	<b>6,824,964</b>	<b>7,450,728</b>	<b>13,964,533</b>	<b>3,418,562</b>	<b>3,565,250</b>	<b>42,402,675</b>	